

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
PATIENT DAYS													
811109 SNF PRI DAYS CERTIFIED	113	211	180	155	172	133	151	109	108	83	160	133	1708
811205 SNF M'CAID ROOM HOLD DAY	4	20	4	3	4	27	19	32	59	55	6	12	245
811209 SNF M'CAID DAYS CERTIFIED	770	705	826	828	801	828	774	812	751	700	664	759	9218
811300 MEDICARE DAYS	1119	1135	1159	1076	1124	1176	1011	1094	1130	1321	1094	1288	13717
811509 SNF VA/HOSP DAYS CERTIFIED	45	60	62	60	64	62	63	58	30	25		5	534
811609 SNF INS/CONTRACT DAYS CE	31	6	57	46	47	47	85	41	47	31	28	42	508
811701 SNF PVT DAYS CERT	317	178	365	369	448	308	350	244	160	170	250	259	3418
811703 SNF M'CAID DAYS CERT	863	1002	827	764	755	801	777	815	802	937	1015	1104	10462
811704 M'CARE A DAYS	247	244	216	196	218	232	124	229	326	233	111	116	2492
811707 SNF VA/HOSP DAYS CERT	28	48	30	60	31	14	32	24	53	11	59	17	377
811709 SNF OTHER DAYS CERT	31	31	40	30	31	17							170
811900 MMC DAYS	369	317	273	278	317	265	333	278	265	190	259	255	3399
811901 MMC SPECIAL UNIT	13	1-	7	16	16	66	102	104	18	43	15	19	418
814100 ROOM HOLD PRIVATE DAYS	5	10	12	4-	32	2-	6	5	2	19		3	93
814600 INS/CONT ROOM HOLD DAYS								11					17
TOTAL	3955	3918	4066	3677	4060	3974	3838	3846	3751	3818	3661	4012	46776
ROUTINE REVENUE													
410119 SNF PRIVATE CERTIFIED	51893	97241	84577	71314	78776	60914	69158	50014	49694	39270	73280	61328	787459
410125 SNF M'CAID ROOM HOLD	1832	9160	1832	1374	1832	12552	8919	14873	27870	25407	2748	5818	114217
410129 SNF M'CAID CERTIFIED	352660	322425	378308	380512	367274	379224	355320	372678	343958	320600	304577	347622	4225158
410130 MEDICARE A	568556	576331	587603	545543	567159	594046	509430	545176	567777	661763	550550	645842	6919776
410159 SNF VA/HOSP CERTIFIED	20610	27480	28396	27480	29312	28396	28854	26564	13740	11450		2755	245037
410169 SNF INSUR/CONTRACT CERTI	14198	1644	27302	21804	22262	22497	42723	19744	22308	14198	12824	19236	240740
410171 SNF PRIVATE CERTIFIED	147945	83756	170208	172815	208935	143699	162532	115863	74272	78945	117042	121505	1597517
410173 SNF M'CAID CERTIFIED	398137	462512	379758	350501	345790	367447	358563	373673	370292	434323	470295	511398	4822689
410174 MEDICARE A	116815	115038	101780	92434	104463	110627	57753	107176	152160	108729	51489	54089	1172553
410177 SNF VA CERTIFIED	12824		22666	28410	14198	6722	15617	10527	24739	5224	28851	7786	177564
410179 SNF OTHER/INS CERTIFIED	14198	14198	13740	13740	14198	7786	5100	2290	916	8857		1374	77860
410415 PRIVATE ROOM HOLD	2414	4642	5713	2062-	15286	792-	2748	5038					43738
410465 INS/CONTRACT ROOM HOLD													7786
410490 MEDICARE MANAGED CARE	181847	158219	138088	141082	160483	134782	169481	141965	133815	95071	130246	128740	1713819
410491 MEDICARE MANAGED CARE SP	5954	458-	3423	7328	7328	31127	47770	48314	8244	19694	6870	8702	194296
TOTAL ROUTINE RENT	1889883	1872188	1943394	1852275	1937296	1899027	1833968	1833895	1789785	1823531	1748772	1916195	22340209
ROUTINE REVENUE LEVEL OF													
GRAND TOTAL WITH LEVEL O	1889883	1872188	1943394	1852275	1937296	1899027	1833968	1833895	1789785	1823531	1748772	1916195	22340209
ANCILLARY REVENUE													
421130 PHYS THER M'CARE A	166263	181030	172755	165882	163095	163152	152060	180888	191169	233562	204910	228342	2203108
421140 PHYS THER M'CARE B	5326	5882	12634	9678	16681	13221	13633	13771	7778	12911	14042	15712	141269
421160 PHYS THER SNF INS/CONTRA		4221-	4628	2488	2117	1270	10098	4548	2915			1670	25513
421180 PHYS THER INS PART B	4167	6988	4572	5419	3314	7501	10283	7237	3833	2019	4368	6452	66153
421190 PHYS THER MMC	45281	47220	39175	40753	43115	44020	65410	57787	38657	32696	45308	50769	550191

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SUB-TOTAL P/T	221037	236899	233764	224220	228322	229164	251484	264231	244352	281188	268628	302945	2986234
427120 SPCH THER SNF M'CAID										217			217
427130 SPCH THER M'CARE A	65354	48074	66325	68970	51044	31877	34028	30731	27808	26560	20830	30454	502055
427140 SPCH THER M'CARE B	8166	10798	20134	12075	14881	3435	4568	1304	1957	12784	10570	3196	103868
427160 SPCH THER SNF INS/CONTRA							4152						4152
427180 SPCH THER INS PART B	218	217	217	2176	2829	2828	13363	8177	2394	4911	3481	1581	42392
427190 SPCH THER MMC	20522	10939	13318	13930	13807	4856	7603	12057	11140	4327	5049	9355	126903
SUB-TOTAL S/T	94260	70028	99994	97151	82561	42996	63714	52269	43299	48799	39930	44586	779587
428130 OT M'CARE A	207052	210487	213342	184663	209517	229742	196280	207496	212161	219910	204531	222827	2518008
428140 OT M'CARE B	1551	11199	10246	1697	9174	11326	16764	17712	7459	10227	7585	9457	114397
428160 OT SNF INS/CONTRACT		2497-	3036	3175	3658	1821	11121	4147	3491			2323	30275
428180 OT INSURANCE PART B	10947	6978	7382	4204	6556	8677	7122	5665	4306		495		64617
428190 OT THER MMC	54575	51074	47377	41501	56842	53696	74665	67522	44632	30579	50484	52338	625285
SUB-TOTAL O/T	274125	277241	281383	235240	285747	305262	305952	302542	272049	260716	263095	289230	3352582
SUB-TOTAL REHAB SERVIC	589422	584168	615141	556611	596630	577422	621150	619042	559700	590703	571653	636761	7118403
422120 PHARMACY SNF M'CAID	1732	783	1917	530	243-	754	1408	60-	501	1421		431	9106
422130 PHARMACY M'CARE A	47993	52560	54618	50604	55111	68880	59564	47268	49769	63992	39954	49878	640191
422140 PHARMACY M'CARE B	169	3113											3282
422150 PHARMACY SNF VA/HOSP	13			14		379-	673	287	65			11	684
422160 PHARMACY SNF INS/CONTRAC	3008	1121	4489	3388	5954	3690	6233	2903	4511	1739	1920	2736	41892
422190 PHARMACY MMC	17881	8634	7423	11704	19407	16610	18235	11273	14102	9063	9029	10488	153849
423120 LAB SNF M'CAID												34	34
423130 LAB M'CARE A	17352	15918	16759	18602	21153	19474	20351	17335	19383	23820	13858	18360	222365
423160 LAB SNF INS/CONTRACT		137-	137	193	243	169	979	308	203			459	2554
423190 LAB MMC	4594	2764	3088	4172	7842	7649	7362	6776	4971	3583	3530	3255	59586
465130 ROUT SPLY M'CARE A					5								5
468120 X-RAY/EKG SNF M'CAID		8444	8371	10204	13703	10982	12415	7314	9534	9345	6631	11316	114498
468130 X-RAY/EKG M'CARE A	6239						793	1002				912	2707
468160 X-RAY/EKG SNF INS/CONT		1858	1742	1961	1606	1460	3318	2044	2818	1669	1562	2676	24621
468190 X-RAY/EKG MMC	2107	679226	713685	657983	721411	706711	752481	715492	665557	705335	648069	737743	8394203
TOTAL ANCILLARIES	690510												
OTHER REVENUE													
430210 MEALS	417												417
430213 GUEST MEALS		100	100	120	135	73	170	10				125	833
430220 CONCESSIONS & GIFT SHOP	114	180			20		21						335
430240 DONATIONS	173	965	697	102			77			77		204	2295
430250 INTEREST INCOME - BANKS	1013	1449	979	860	495	303	1280	1320	901	82	592		9274
430258 INTEREST INCOME - OTHER	29		12		16		31		2			10	100
430284 COPY SERVICES				45		3		45					48
430290 MISCELLANEOUS				45-		1468-	13			1455		17796	71184
430355 COVID-19 STATE TESTING &													
TOTAL	1746	2694	1788	1082	666	1089-	1592	1375	18699	19410	18388	18135	84466

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GROSS REVENUE	2582139	2554108	2658867	2511340	2659373	2604649	2588041	2550762	2474041	2548276	2415229	2672073	30818898
CONTRA REVENUE													
500110 C/A SNF PRIVATE	400-	287-	1708-	523	819	2384-	1142	91	225	2431-	1374	569-	3605-
500125 C/A SNF M'CAID ROOM HOLD	1512	7558	1512	1134	1512	10389	7397	12310	23144	21002	2267	4857	94594
500126 C/A SNF M'CAID ANCILLARY	1732	783	1917	530	243-	754	1408	60-	501	1638	68-	890	9782
500129 C/A SNF M'CAID CERTIFIED	126509	118533	140668	155856	152013	157668	150515	160713	143597	125789	123740	139272	1694273
500130 C/A M'CARE A	265370-	289067-	310575-	226591-	249224-	218933-	186497-	205048-	234416-	301854-	199980-	231492-	2919047-
500136 C/A M'CARE A ANCILLARY	510253	516514	532169	498926	513627	524107	474699	491033	509823	577187	490715	561178	6200231
500137 C/A M'CARE A RATE DIFFE	159	379		183		53	580						1354
500140 C/A M'CARE B	9661	18201	27881	15002	26875	18820	23278	22157	11453	23380	20864	18709	236281
500156 C/A SNF VA/HOSP ANCILLAR	327-			14		1578-	388	287	181-			11	1386-
500159 C/A SNF VA/HOSP CERTIFIE	6045	9138	9625	8609	11078	10732	10905	10040	5193	4328		1211	86904
500165 C/A SNF INS/CNT ROOM HOL							2267	4157					6424
500166 C/A SNF INS/CONT ANCILLA	3008	5733-	12290	9243	11972	6950	33374	12908	11120	1739	1920	8100	106891
500169 C/A SNF INS/CONT CERT	3703	10953	1652-	1719	5415	5308	3684	3588	4095	4161	3758	4469	49201
500172 C/A SNF M'CAID CERT	136146	166161	145165	131385	129674	141050	135006	141979	137663	161851	173157	188999	1788236
500173 C/A M'CARE A	69338-	64597-	53747-	52408-	56917-	50761-	29305-	43593-	57679-	40635-	25481-	23679-	570140-
500178 C/A SNF VA/HOSP CERT	4823		7072	11316	5366	2733	6147	4131	9198	2287	10305	2943	66321
500182 C/A SNF OTHER CERT	535-	535-	518-	3209	3316	1819							6756
500188 C/A INS PART B	10474	10610	8603	7746	9332	12980	19586	14247	7131	4508	5505	7123	117845
500190 C/A MEDICARE MANAGED CAR	3649-	1195-	4200-	10286	18250	11540	1368	3621	5840	1928-	16788-	3419	26564
500191 C/A MEDICARE MANGED CARE	4840-	45-	196	624	48-	8416-	3740-	1666	618	1935	675	855	10520-
500196 C/A MMC ANCILLARY	144959	122489	112124	114021	142618	128291	176594	157459	116320	81917	114362	128882	1540636
590400 ADMINISTRATIVE ADJUSTMEN	1210	10981	32	1		190	419-	82397-	381	485-	12324-	3889	78941-
590463 PRIOR YR M'CARE SETTLE 2				14									14
TOTAL	615735	630841	626254	691342	725435	751312	828377	709289	694026	664389	694601	817067	8448668
BAD DEBT													
590510 ALLOW B/D PRIVATE	31585	57679	68705	31281	9873	9873	9873		1493-	5446	9873	9873	242568
590511 B/D W/O PRIVATE		3984							1493				5477
590516 ALLOWANCE FOR B/D PRIVAT		7335-											7335-
590517 B/D W/O PRIVATE MEDICAID		7335											7335
590520 ALLOW B/D MCAID/MCARE NO	329-	18631-	360	231	4817-	3480	1922-	1544	3618-	843-	192-	194	24543-
590521 B/D W/O MCAID/MCARE NONA	87	19585	35	1897	1187	91	7289	160	3278	381	24804	4007-	24804
590522 ALLOW B/D MCAID PEND	19708	13856	7448	9142-	1133	13	29016-	13082	1106	5446-	4426		60505
590530 ALLOW B/D MCARE ALLWBL	7954-	18970-		9142		2648	29016						67730-
590531 B/D W/O MCARE ALLWBL	7954	18970		9142		2648	29016						67730-
590532 B/D GWMT DISALLOWANCE	3667	5916	2054	2780	1741-	2526	6086	2795	1533	2618-	663	2501	26162
590560 ALLOW B/D INS/CON		10940-											11515-
590561 B/D W/O INS/CONT		10940											11515
590590 ALLOW B/D MMC	9-	6893-	2435-	4-	3538-	13	354	362	3088-	364-	368-	284	15686-
590591 B/D W/O MMC		6345	2685		3720	219		280	2681	570			16500
TOTAL BAD DEBT	54709	81841	78852	36185	5817	16215	21680	18223	1892	2874-	14402	8845	335787
NET REVENUE	1911695	1841426	1953761	1783813	1928121	1837122	1737984	1823250	1778123	1886761	1706226	1846161	22034443

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NURSING													
61110 NRSRG ADMIN SALARIES	36820	26576	43211	35625	33789	30305	37578	40182	45583	33569	30437	33363	427038
61120 NRSRG ADMIN BENEFITS	4332	3040	3040	10292	3040	3040	762-	3040	3040	1313	3040	3040	39495
61125 NRSRG ADMIN OTHER BENEFIT	27	29	23	31-	58	3040	27	574	359	60	272	141	1539
61130 NRSRG ADMIN P/R TAX	3560	2352	3388	3004	3724	3035	3237	4398	3817	2841	2630	3539	39525
611200 NRSRG ADMIN SUPPLIES	110	68	227		482	204	112	410	810	47	518	679	3667
611310 NRSRG ADMIN R & M	870	1545			1932					85			4432
611324 NRSRG ADMIN OTHER SERVICE	3187	3187	4951	3187	3187	3627	6062	3187	2922	3362	2922	2843	42624
611330 NRSRG ADMIN EDUCATION							60	135					195
611335 NRSRG ADMIN UNIFORMS	12	25		140	24		12	13	12	75	72	94	238
611358 NRSRG ADMIN TRAVEL/LODGIN	40	81		72				78		721	2875	793	512
611500 NRSRG ADMIN MINOR EQUIP	535-	360		617	2573	2152	109	299	1513	30951	23475	20551	114777
611610 MDS COORDINATOR SALARIES	33647	30026	29692	28200	27578	24712	24328	28088	28409	23475	23475	20551	329657
611620 MDS COORDINATOR BENEFITS	3743	1484	1484	8235	1484	1484	4054	1484	1484	1842	1484	1484	29746
611630 MDS COORDINATOR PAYROLL	2916	2561	2395	2547	2296	2221	2238	2290	2607	2595	1994	2069	28729
613113 CERT NRSRG SALARIES	531422	511779	562456	537820	553657	538882	556994	511726	466203	474896	429539	485893	6161267
613123 CERT NRSRG BENEFITS	38662	29996	29996	29996	29996	29996	32292	29996	29996	21628	29996	29996	390566
613125 CERT NRSRG OTHER BENEFITS	1364	947	454	723	666	256	1789	760	203	304	67	959	8492
613133 CERT NRSRG P/R TAXES	49016	44939	48104	47297	50613	48783	49574	44318	42064	44066	42945	50729	562448
613333 CERT NRSRG EDUCATION			900				2430						3330
613335 CERT NRSRG UNIFORMS	125	1815-	2257	70	56	30	173	967-	1214	34	138	982	2297
616110 CENT SPLY SALARIES	5337	4824	5042	4643	5553	6220	6481	5335	7338	6707	7805	7526	72811
616120 CENT SPLY BENEFITS	1120	501	501	1362	501	501	545	501	501	2099	501	501	9134
616130 CENT SPLY P/R TAXES	535	451	466	486	510	549	548	435	712	751	699	800	6942
TOTAL	716310	662956	737687	743205	721719	695997	725451	678712	638787	627946	581409	645982	8176161
ANCILLARY													
REHAB SERVICES													
621110 PT SALARIES	52678	46420	50892	48004	49770	45972	50155	51545	43375	56347	54629	59257	609044
621120 PT BENEFITS	5241	7635	7635	11775	7635	7635	1798-	7635	7635	13882	7635	7635	90180
621125 PT OTHER BENEFITS		119	1	12	98			129	20	33		114	526
621130 PT P/R TAX	5474	4433	4342	4524	4454	4533	4401	4320	4185	5303	5852	6672	58493
621200 PT SUPPLIES		184		248-	187	267	38	338	363	572	189	393	2283
621324 PT OTHER SERVICES	483	164	270	270	164	536	159	159	159	159	159	159	2841
621325 PT CONTRACTED DIAGNOSTIC			137			309			74	63			583
621330 PT EDUCATION							27	143	27	27	27	27	278
621335 PT UNIFORMS						9		12		12			33
621358 PT TRAVEL/LODGING					12		23						35
621364 PT HELP WANTED/RECRUIT	125	303	15	58	169	155	172	74				51	1122
621500 PT MINOR EQUIP												363	363
SUB-TOTAL P/T													
627110 ST SALARIES	64001	59258	63292	64395	62489	59416	53177	64355	55838	76398	68491	74671	765781
627120 ST BENEFITS	13177	8928	15424	14051	13921	5057	9676	8563	10219	6754	6450	9846	122066
627125 ST OTHER BENEFITS	2280	1192	1192	1287	1192	1192	1692	1192	1192	4633	1192	1192	19428
627130 ST P/R TAX	14-	10	113	79	20	88	53-	107	162	63-	7-	43	485
627200 ST SUPPLIES	1092	933	1172	1279	1293	476	750	608	1102	759	760	938	11162
627320 ST CONTRACT SERVICES - S	74-												
627320 ST CONTRACT SERVICES	395	790	790		395	395-	603	790	301	491		96	3669
627324 ST OTHER SERVICES	395					96-	790						1772
627325 ST CONTRACTED DIAGNOSTIC						96							

12 MONTH

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627358 ST TRAVEL/LODGING	17		14	7		26- 201	42- 81	10-		42	117-	108	388
627364 ST HELP WANTED/RECR										26			
629110 SUB-TOTAL S/T	17268	11853	18705	16703	16908	6593	13571	11250	12976	12642	8278	12223	158970
OT SALARIES	50378	49988	53863	42326	52456	52525	51392	52130	43914	42428	39751	45721	576772
629120 OT BENEFITS	7042	4345	4345	12696	4345	4345	6249	4345	4345	2276	4345	4345	63022
629125 OT OTHER BENEFITS	573	32	215	290	87			171	29	43	307	136	1883
629130 OT P/R TAXES	4708	4588	4687	4248	5022	4598	4512	4668	4236	3995	3949	4959	54190
629200 OT SPLY	20	172			379		148		45		226	39	1029
629325 OT CONTRACTED DIAGNOSTIC										188			188
629330 OT EDUCATION			10		32		27	53	27	27	27	27	188
629358 OT TRAVEL/LODGING		75	180	83	11	15	75	156		26	51	51	119
629364 OT HELP WANTED/RECRUITIN	76												799
SUB-TOTAL O/T	62797	59200	63300	59643	62332	61483	62479	61543	52496	48983	48656	55278	698190
SUB-TOTAL REHAB SERVIC	144066	130311	145297	140741	141729	127492	129227	137148	121310	138023	125425	142172	1622941
622202 PRESCRIPTIONS M'CAID	76	167	610	83	340	96	115	150	53	161	165	312	2328
622203 PRESCRIPTIONS M'CAID	30326	35763	37778	41727	30038	46486	39986	34255	36001	39459	26853	33767	432439
622206 PRESCRIPTION INS/CONT	14284	6455	6379	10840	22525	9424	12954	9188	9801	6909	7880	8016	124655
622207 PRESCRIPTION OTHER	3304	8394	1395	2104	1777	86	951	3178	2537	1615	4778		30119
622320 PHARMACY CONTRACT SERVIC	816	2113	432	263	705	652	1231	81	480	700	926	906	9305
622324 PHARMACY OTHER SERVICES									100-	100			
623200 LAB SPLY	340		680		340		342	387	773		591	773	4226
623324 LAB OTHER SERVICES	12723	11871	13096	13010	18247	16218	16129	14291	14525	16080	10916	12442	169548
624200 OXYGEN SPLY & EQUIPMENT	1683	695	746	1445	2244	2161	1187	3214	2271	1347	1307	1689	19989
625200 MED/SURG SPLY	2285	4788	4810	4144	4378	3369	2890	3020	3518	2343	1824	1286	38655
626200 EQUIP RENT/LEASE	776	1286	106	158-	806	186-	657		285			832	4404
628326 MED DIRECTOR CONTR SERV	4000	3000	2000	3000	3000	3000	3000	3000	3000	3000	3000	3000	36000
661324 OTHER SERVICES								3	73			18	2448
663200 COVID-19 SUPPLIES-VALIDA	645	186	674	3195	2099	485	344	67	788	2447	1257	54	12241
663205 COVID-19 TESTING & INFE	1862	1436	142-	999	1803	2653	431	865	1568	4540	1486	2079	19580
664200 INCONTINENT SUPPLY	5501	4322	3479	4609	4269	3280	4341	3440	2523	4372	3052	3353	46541
665200 ROUTINE SUPPLIES	23042	14464	12812	19809	16643	14929	14184	10571	10499	17889	16012	14036	184890
666200 COMP MED RENTAL & SUPPLI	579	459	477	394	587	471	516	479	192	147	406	289	4996
667320 RT CONTRACT SERVICES - S								75					75
667324 RT OTHER SERVICES							1079			969	1305		3353
668324 X-RAY/ERG OTHER SERVICES	3243	6575	5682	13218	3721	6483	9047	6047	10492	5946	7225	9125	86804
669200 IV THER SUPPLIES	346	126	1	397	783	712	1077	131	116	784	50	941	5464
669320 IV THER CONTRACT SERVICE	1530	1080	805	865	2464	2298	2264	1235	1582	2377	960	2189	19649
669324 IV THER OTHER SERVICES									26				26
670310 TRANSPORTATION CONT SERV		77									156	233	
670320 AMBULANCE CONT SERV	4108	18506	2164	6355	5907	10758	4726	7529	4723	9176	22349	4429	100730
TOTAL ANCILLARIES	255535	252074	239281	267040	266540	251086	246678	238354	226751	258669	237923	241708	2981639

DIETARY

631110 DIET SALARIES	69158	67291	67271	67514	70808	70257	67967	67217	63976	66616	56306	69785	804166
631120 DIET BENEFITS	6300	8305	8305	6768	8305	8305	1979-	8305	8305	1890	8305	8305	79419
631125 DIET OTHER BENEFITS		10	221	192	21	49	29	15	20	15	640	1006	2218

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
631130 DIET P/R TAX	6433	6253	5513	5871	6437	6057	5592	5649	5897	6175	5982	7188	73047
631200 DIET SUPPLIES	6139	3233	4000	3437	3950	2932	4776	2740	1786	4916	1484	5215	44608
631210 RAW FOOD	45049	46621	38256	36125	44581	29968	41991	38598	30896	38201	33525	34464	458275
631211 ENTERAL NUTRITION	247	157	202	576	277	245	418	278	140				2540
631215 DIET SUPPLEMENTS	3385	2745	2228	3007	2440	1729	2193	1350	1444	1358	2710	1937	26526
631310 DIET R & M	3431	632	1223	1183	7650	281	782	5049	4287	2963	4095		31576
631324 DIET OTHER SERVICES	1130	1947	1569	3510	840	40	2183	1294	40	1178	3131		16862
631335 DIET UNIFORMS	17	25		9	341	139	380		70		78		1059
631500 DIET MINOR EQUIP	215		462	794	313	604	582				926	286	4182
TOTAL	141504	137219	129250	128986	145963	120606	124914	130495	116861	123312	117182	128186	1544478
HOUSEKEEPING													
632110 HSKP SALARIES	36057	36545	41448	40910	36232	36401	37946	41409	44506	47536	45922	51910	496922
632120 HSKP BENEFITS	1607	7388	7388	475	7388	7388	10521-	7388	7388	3014-	7388	7388	47651
632125 HSKP OTHER BENEFITS		156		12	11			15				57	251
632130 HSKP P/R TAX	3713	3450	3471	3607	3248	3361	3477	3531	4139	4357	4583	5505	46442
632200 HSKP SUPPLIES	6703	3343	5622	5334	9209	1878	6351	3905	6325	4762	8496	4138	66066
632310 HSKP R & M												1210	
632335 HSKP UNIFORMS				9							26		35
632500 HSKP MINOR EQUIP				232				493			711	926	2362
TOTAL	48080	50882	57929	50579	56088	49028	37253	56741	62458	53641	67126	71134	660939
LAUNDRY													
633110 LNDRY SALARIES	12813	13556	16723	14215	14947	16050	12067	9239	4841	5474	5321	5884	131130
633120 LNDRY BENEFITS	2645	898	898	4557	898	898	10294	898	898	511-	898	898	24169
633125 LNDRY OTHER BENEFITS		156	48	50	43			26	20			57	400
633130 LNDRY P/R TAX	1173	1341	1339	1326	1212	1401	1252	805	470	532	539	630	12020
633200 LNDRY SUPPLIES	1917	1074	1214	851	1615	851	958	2171	1275	2077	823	581	15407
633220 LINEN	2788	1479	778	2589	2687	2404	1585	1658	1177	2982	1894	1250	23271
633310 LNDRY R & M				939			697						1636
633324 LNDRY OTHER SERVICES				900	500						500		1900
633335 LNDRY UNIFORMS										101			26
633500 LNDRY MINOR EQUIP				290							360		751
TOTAL	21336	18504	21000	25427	22192	21604	26853	14797	8681	10655	10361	9300	210710
PLANT													
634110 PLANT SALARIES	8168	6814	8656	7076	8799	6024	8989	9362	7754	9516	9192	9452	99802
634120 PLANT BENEFITS	622-	1522	1522	2118	1522	1522	1475-	1522	1522	1079-	1522	1522	11118
634125 PLANT OTHER BENEFITS	155	156	44	12	6			60				32	465
634130 PLANT P/R TAX	719	647	729	762	759	703	776	740	733	880	906	1007	9361
634200 PLANT SUPPLIES	644-	3798	1325	2319	2714	1921	1836	1274	1983	2456	2473	1616	23071
634310 PLANT R & M	3409	8448	3451	1970	2459	3746	6724	3316	938	4148	6719	1251	46579
634324 PLANT OTHER SERVICES	13039	18379	9594	5909	11597	6885	7554	13317	11482	22598	10443	13418	144215
634325 PLANT TELEVISION/SATELLI	3314	3314	3314	3047	3578	3046	3173	4122	2790	3173	2908	3299	39078
634335 PLANT UNIFORMS											26		26
634340 PLANT UTILITIES	21199	17047	15669	23147	19995	18999	18114	17013	20436	17711	16506	23992	229828
634500 PLANT MINOR EQUIP	194	4331	1456	2925	2471	954	1400	1005	1862	9392	3468	651	30109

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
TOTAL	23462	23104	24859	22040	23980	22582	24202	22572	22192	25305	21115	21615	277028
ADMINISTRATIVE													
641110 ADMIN SALARIES	26091	25459	26837	25695	25090	26934	24939	25841	26047	23063	25494	24839	306329
641111 ADMIN COMP	15126	15126	15126	14461	15124	15124	14721	14721	14721	14721	12791	14868	176630
641120 ADMIN BENEFITS	952	3681	3681	1891	3681	3681	752	3681	14721	19121	12791	3681	31131
641125 ADMIN OTHER BENEFITS	575	14-	14-	129	6	26	181	544	175	51	222	109	2004
641130 ADMIN P/R TAX	2504	2259	2285	2222	2383	2315	2278	2264	2378	2146	2522	2629	28185
641200 ADMIN SUPPLIES	3154	3533	3225	2778	2224	3950	3960	2105	3285	4062	5023	3022	40321
641201 ADMIN POSTAGE & MAILING	620	820	515	1469	363	154	616	441	465	235	341	196	6235
641321 WOTC (TAX CREDIT)	1282	1282			560			892			390	3124	
641324 ADMIN OTHER SERVICES	2592	6636	4352	2641	6304	9824	4820	8331	4696	5045	5334	7400	67975
641330 ADMIN EDUCATION	102-	102			368	413		1174	351		1152		3458
641500 ADMIN MINOR EQUIP													
TOTAL	51512	58884	56021	51286	56103	62421	52267	59994	55799	47411	56950	56744	665392
GENERAL													
642350 ASSOCIATE FIRST AID	451	867	165	2764	562	841	1252	827	196	589	117	215	8846
642351 WORKERS COMP	14047	14047	14047	14047	14047	14047	14047	14047	14047	14047	14047	13507	168563
642352 GROUP INSURANCE	59195	70863	58775	49102	56495	61553	63256	70882	65502	69642	68328	62891	756484
642354 DUES & SUBSCRIPTIONS	1194	1460	1248	1194	1272	1194	1172	2151	2479	1272	1276	2018	17930
642355 PERMITS & LICENSES			160			10-	40			100		242	532
642357 AUTO				76	25		2513	20		34-	97		2697
642358 TRAVEL/LODGING	97	149	162	178	179	303	8	412	516	373	1099	3476	
642359 TELEPHONE	2115	2512	1985	2609	2684	2917	2845	2970	2660	2944	2771	2599	31611
642360 BUSINESS MEALS	159	1041	946				887	21-	1349	762	1076		6199
642363 ASSOCIATE RECRUITMENT -	6166	6184	1522	5462	5704	9036	9059	19886	9482	4163	730	8362	85756
642364 ASSOCIATE RECRUITMENT-OT	360	1028	939	1334	708	1080	3050	3344	3303	2888	26	2188	20248
642366 VOLUNTEER SERVICE								10			26		36
642369 PROVIDER TAX	59292	59558	64277	72770	57622	53804	55689	52717	49745	49166	52717	56389	683746
642370 LEGAL	441	541	470	1995	3199	978	2582	1133	2441	819	438	1195	16232
642371 ACCOUNTING	1549		518		1428								3495
642700 SERVICE CHARGES	72	39	45	50	30	35	46	154	13	25	75	338	922
642701 PROPERTY INSURANCE	13978	13978	13978	13978	13978	13978	13978	13978	13978	13978	3696	3696	147172
642702 GEN'L LIABILITY INS	13080	13080	13080	13080	13080	13080	13080	13080	13051	13090	12393	13786	156960
642703 AUTO INSURANCE	300	300	300	300	300	300	300	300	412	262	262	262	3598
642704 INSURANCE - OTHER								1130					1130
642705 CONVENIENCE FEES	1819	1189	1109	1200	1061	71	511	208	289	612	28	525	8622
642708 TAIL/EXCESS LIABILITY	7063-												7063-
642751 REAL ESTATE TAXES	15834	15834	15834	15834	15834	15834	15834	15834	15834	15834	16543	16543	191426
642752 PERSONAL PROPERTY TAXES	319	319	319	319	319	319	319	319	319	319	319	319	3828
642753 EXCISE/FRANCHISE TAXES													100
642755 SALES & USE TAXES	532	555	481	193	184	551	646	432	900	675	200	1295	6644
642800 CLAIMS FOR LOSS/SETTLEME	97	115		1283	20		11716	1208		40	25	256	14760
TOTAL	184034	203659	190360	197768	188731	189911	212830	215021	196516	191666	176828	186626	2333950
TOTAL OPERATING EXPENS	1549894	1528947	1565235	1595510	1592937	1518796	1550707	1532067	1439857	1463520	1386186	1482090	18205746

WEST BRIDGEWATER
WEST BRIDGEWATER
Twelve Month Total
December 31, 2023

12 MONTH

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
OPERATING MARGIN	361798	312485	388531	188304	335180	318328	187281	291187	338265	423239	320041	364076	3828715
OPERATING MARGIN %	18.93 %	16.97 %	19.89 %	10.56 %	17.38 %	17.33 %	10.78 %	15.97 %	19.02 %	22.43 %	18.76 %	19.72 %	17.38 %
PROPERTY & FINANCIAL													
710300 MANAGEMENT FEES	95564	92071	97688	89191	96405	91857	86005	91951	88122	93448	84428	91412	1098142
710413 DEPRECIATION EQUIPMENT	23	23	23	23	23	23	23	23	23	23	23	23	276
710613 RENT EQUIPMENT				571	578			285		285	285		2004
710621 LEASE BUILDING	45763	45763	45763	45763	45763	45763	45763	45763	45763	45763	45763	45763	549156
710631 VARIABLE & ADDITIONAL LE	13678	11551	17537	11551	13022	16659	11551	12108	16173	11651	10775	15466	161722
TOTAL	155028	149408	161011	147099	155791	154302	143342	150130	150081	150885	141274	152949	1811300
NONALLOWABLE													
720315 LATE FEES						20	286		330		264		20
720350 RELIGIOUS SERVICES	242	462											1584
TOTAL	242	462				20	286		330		264		1604
TOTAL NON-OPERATING EX	155270	149870	161011	147099	155791	154322	143628	150130	150411	150885	141538	152949	1812904
TOTAL ALL EXPENSES	1705164	1678817	1726246	1742609	1748728	1673118	1694335	1682197	1590268	1614405	1527724	1635039	20018650
PRE TAX PROFIT	206531	162609	227515	41204	179393	164004	43649	141053	187855	272356	178502	211122	2015793
Info Only NO UPL \$													
OPERATING MARGIN	0.00 %	7975.63 %	10021.43 %	4738.40 %	8715.03 %	8337.56 %	5115.57 %	622.51 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
OPERATING MARGIN %	18.93	16.97	19.89	10.56	17.38	17.33	10.78	15.97	19.02	22.43	18.76	19.72	17.38

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
CASH				
OPERATING CASH LOCAL - CAP		1,000.00	1,000.00	
OPERATING CASH	355,750.85	1,408,556.90	448,719.91	959,836.99
PAYROLL CASH	1,085.03	2,852.69	860.07	1,992.62
PAYROLL CLEARING	806.37-	3,460.63-	961.83	4,422.46-
PETTY CASH		1,000.00	1,000.00	
PETTY CASH		500.00	500.00	
TOTAL CASH	356,029.51	1,410,448.96	453,041.81	957,407.15
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
A/R REFUND CLEARING			120.90-	120.90
A/R REMS CLEARING	368.00			
A/R PRIVATE	17,187.32-	78,855.84	149,895.48	71,039.64-
A/R SNF M'CAID	19,281.13-	367,653.32	415,454.22	47,800.90-
A/R SNF M'CAID PENDING	82,877.00	311,195.40	56,765.50	254,429.90
A/R SNF M'CAID CLEARING		2,563.28		2,563.28
A/R M'CARE A	17,278.11	995,827.75	1,001,155.10	5,327.35-
A/R M'CARE A COINS M'CAID	8,526.66-	13,809.00	15,421.95	1,612.95-
A/R M'CARE A COINS OTHER	30,475.50	400,394.01	315,689.11	84,704.90
A/R M'CARE B	9,631.20-	15,439.35	16,781.91	1,342.56-
A/R M'CARE B COINS	502.61-	9,981.26	7,861.43	2,119.83
A/R VA/HOSP	13,279.28-	25,503.59	993.74	24,509.85
A/R SNF INS/CONTRACT	3,971.19	63,979.91	68,788.49	4,808.58-
A/R SNF INSUR PART B	462.00	7,251.24-	7,713.24-	462.00
A/R MMC	120,278.82	368,777.07	183,534.11	185,242.96
A/R MMC COINS MEDICAID	2,134.68	4,534.68	240.00	4,294.68
A/R MMC COINS OTHER	2,048.40	21,421.07	13,657.55	7,763.52
A/R MMC CLEARING	1,210.50-		1,210.50	1,210.50-
A/R MMC PART B	3,258.60	13,059.87	10,166.92	2,892.95
A/R MMC PART B COINS	367.14-	510.60	79.91	430.69
DEFERRED REVENUE	32,486.74	142,998.99-	125,987.82-	17,011.17-
TOTAL PATIENT RECEIVABLES	225,653.20	2,543,255.77	2,123,873.96	419,381.81
ALLOWANCE FOR BAD DEBTS				
A/R PRIVATE B/D ALLOW-GOV'T DI				
A/R PRIVATE <60 DAYS B/D ALLOW	883.00-	11,611.00-	9,155.00-	2,456.00-
A/R B/D ALLOW	400.38	642.93-	4,247.99-	3,605.06
A/R SNF M'CAID PENDING B/D ALL	31,498.07-	266,733.98	84,319.27-	182,414.71-
A/R M'CARE B COINS B/D ALLOW	19,708.15-	74,002.27-	13,498.84-	60,503.43-
A/R MMC COINS OTHER B/D ALLOW	242.00	4,662.00-	4,401.00-	261.00-
A/R MMC PART B COINS B/D ALLOW	164.00-	1,714.00-	1,093.00-	621.00-
A/R MMC PART B COINS B/D ALLOW	173.00	238.00-	45.00-	193.00-
TOTAL ALLOW FOR BAD DEBTS	51,437.84-	359,604.18-	116,760.10-	242,844.08-
NET PATIENT A/R	174,215.36	2,183,651.59	2,007,113.86	176,537.73
OTHER ACCOUNTS RECEIVABLE				

WEST BRIDGEWATER
WEST BRIDGEWATER
Comparative Balance Sheet
December 31, 2023

PAGE 2
04/02/24
16:37

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
M'CARE A BAD DEBT 2023	5,011.02	42,669.00	6,731.32	6,731.32-
M'CARE A BAD DEBT 2024				42,669.00
A/R			1,808.46	1,808.46-
A/R LCCA FACILITY	354.79	658.82	4,681.74	4,022.92-
A/R - RELATED PARTY	48,887.42-	80,505.18	188,858.25	108,353.07-
TOTAL OTHER A/R	43,521.61-	123,833.00	202,079.77	78,246.77-
NOTES RECEIVABLE				
TOTAL A/R & N/R	130,693.75	2,307,484.59	2,209,193.63	98,290.96
SUPPLIES & OTHER CURRENT				
PREPAID LEADER CARE LIABILITY	1,184.79-			
PREPAID LEADER CARE AUTO INSUR	299.69-			
PREPAID TAXES	319.15-			
PREPAID DUES	836.17-			
PREPAID DUES	231.67-			
PREPAID OTHER	288.24-			
PREPAID OTHER	316.67-	1,900.02	712.50-	2,612.52
PREPAID OTHER	596.23-	596.23	1,333.40	737.17-
PREPAID OTHER			86,852.17	86,852.17-
PREPAID LAWSONC	1,877.75	2,834.81	1,596.96	1,237.85
TOTAL SUPPLIES/OTHER CURRENT	2,194.86-	5,331.06	89,070.03	83,738.97-
TOTAL CURRENT ASSETS	484,528.40	3,723,264.61	2,751,305.47	971,959.14
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
BUILDING & IMPROVEMENTS				
LEASEHOLD IMPROVEMENTS		480.00	480.00	
TOTAL BLDGS & IMPROVEMENTS		480.00	480.00	
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE	41,494.19-	31,514.44	53,038.83	21,524.39-
TRANSPORTATION EQUIPMENT		112,650.63	112,650.63	
TOTAL EQUIP, FURN & FIXTURES	41,494.19-	144,165.07	165,689.46	21,524.39-
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR EQUIP/FURNIT	21,501.54	30,737.77-	51,988.04-	21,250.27
ACCUM DEPR L/I		480.00-	480.00-	
ACCUM DEPR TRANS EQUIP		112,650.63-	112,650.63-	
TOTAL ACCUMULATED DEPR	21,501.54	143,868.40-	165,118.67-	21,250.27

WEST BRIDGEWATER
WEST BRIDGEWATER
Comparative Balance Sheet
December 31, 2023

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
NET PROPERTY & EQUIPMENT	19,992.65-	776.67	1,050.79	274.12-
OTHER LONG-TERM ASSETS				
RESIDENT TRUST FUNDS	4,410.54	25,832.98	29,574.37	3,741.39-
RIGHT-OF-USE ASSET-OPERATING L	19,713.21-	9,534,174.44	9,770,732.96	236,558.52-
TOTAL OTHER ASSETS	15,302.67-	9,560,007.42	9,800,307.33	240,299.91-
LONG-TERM A/R				
INTANGIBLE ASSETS				
STARTUP COSTS		233,294.14	233,294.14	
TOTAL INTANGIBLE ASSETS		233,294.14	233,294.14	
ACCUMULATED AMORT OTH ASSETS				
ACCUM AMORT STARTUP COSTS		233,294.14-	233,294.14-	
TOTAL ACCUMULATED AMORTIZTN		233,294.14-	233,294.14-	
NET OTHER ASSETS	15,302.67-	9,560,007.42	9,800,307.33	240,299.91-
INTERCOMPANY				
TOTAL ASSETS	449,233.08	13,284,048.70	12,552,663.59	731,385.11

WEST BRIDGEWATER
WEST BRIDGEWATER
Comparative Balance Sheet
December 31, 2023

PAGE 4
04/02/24
16:37

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	66,071.25	252,736.70	231,540.77	21,195.93
A/P MONTH END ACCRUAL	2,513.28	18,299.61	23,543.79	5,244.18-
A/P MANAGEMENT FEES - MANAGED	7,978.00-		7,486.59	7,486.59-
A/P-RELATED PARTY				
TOTAL ACCOUNTS PAYABLE	60,606.53	271,036.31	262,571.15	8,465.16
ACCURED SALARIES				
FEDERAL INCOME TAX W/H	24,261.42	24,261.42	23,083.22	1,178.20
FEDERAL UNEMPLOY TAX PAY	1,585.06	1,653.65	1,352.74	300.91
FICA TAX W/H	18,524.46	18,524.46	17,247.46	1,277.00
FICA EMPLOYERS PORTION	8,377.22	21,170.68	17,247.44	3,923.24
STATE INCOME TAX W/H	10,933.66	10,933.66	10,120.58	813.08
STATE UNEMPLOY TAX PAY	5,621.79	3,765.81	2,946.83	818.98
STATE FAM/MED LEAVE INS W/H	1,144.16	1,144.16	737.30	406.86
STATE FAM/MED LEAVE INS ER POR	658.43	1,194.66	723.42	471.24
401K W/H	2,092.97	3,899.10	4,332.17	433.07-
HSA WITHHOLDING	54.82	365.58	1,120.78	755.20-
ACCURED SALARIES	71,099.42	212,423.54	171,663.10	40,760.44
ACCURED VACATION & SICK	19,371.09-	173,934.60	157,626.60	16,308.00
TOTAL ACCURED EXPENSES	124,982.32	473,271.32	408,201.64	65,069.68
ACCURED OTHER EXPENSES				
ACCURED AUDIT FEES	495.00	3,567.00	2,550.00	1,017.00
MISC ACCURED	2,617.23	7,851.69	6,195.29	1,656.40
MISC ACCURED			712.50	712.50-
MISC ACCURED	59,291.84	183,127.54	161,607.14	21,520.40
DEFERRED REVENUE-MCR ACCELERAT			68,105.73	68,105.73-
GARNISHMENTS	276.75	276.75	207.00	69.75
OPERATING LEASE LIABILITY-CURR	578.17	243,496.45	236,558.52	6,937.93
TOTAL ACCURED OTHER EXPENSES	63,258.99	438,319.43	475,936.18	37,616.75-
INCOME TAXES				
TOTAL ACCURED EXPENSES	188,241.31	911,590.75	884,137.82	27,452.93
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
TOTAL CURRENT LIABILITIES	248,847.84	1,182,627.06	1,146,708.97	35,918.09
LONG TERM DEBT				
DEFERRED INCOME TAXES & OTHER				
UNCLAIMED PROPERTY 1998+		718.93	975.58	256.65-
RESIDENT TRUST FUND	4,410.54	25,832.98	29,574.37	3,741.39-
MRP: ACCRUED TAIL/EXCESS LIAB	7,063.00-	166,568.00	173,631.00	7,063.00-
LCCA DUE TO/FROM - MANAGED	16,800.53	75,158.57	131,038.58	55,880.01-
OPERATING LEASE LIABILITY-NONC	20,291.38-	9,290,677.99	9,534,174.44	243,496.45-

WEST BRIDGEWATER
WEST BRIDGEWATER
Comparative Balance Sheet
December 31, 2023

PAGE 5
04/02/24
16:37

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
TOTAL DEF TAXES & OTHER	6,143.31-	9,558,956.47	9,869,393.97	310,437.50-
PTNR'S CAP/STCKHLDRS EQUITY				
CONTRIBUTED CAPITAL		4,040,131.82	4,040,131.82	
CONT CAPITAL-F.L. PRESTON		2,077,128.25	2,077,128.25	
CONT CAPITAL-DEVELOPERS INV CO		930.27-	930.27-	
WITHDRAWALS		813,148.33-	813,148.33-	
WITHDRAWALS-F.L. PRESTON		20,759,771.28-	19,759,962.39-	999,808.89-
WITHDRAWALS-DEVELOPERS INV CO		162,106.04-	152,006.71-	10,099.33-
EARNED CAPITAL/RET'D EARNINGS		16,145,348.28	16,145,348.28	
Y-T-D NET INCOME (LOSS)	206,528.55	2,015,812.74		2,015,812.74
TOTAL PTNR/CAP/RET EARNINGS	206,528.55	2,542,465.17	1,536,560.65	1,005,904.52
TOTAL LIABILITIES & EQUITY	449,233.08	13,284,048.70	12,552,663.59	731,385.11

12MONTHTOT

Twelve Month Total
December 31, 2023

04/02/24 16:39

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
ROUTINE REVENUE LEVEL OF													
OTHER REVENUE													
430250 INTEREST INCOME - BANKS	1650	1692	1633	1671	1659	1593	1635	1571	1622	1624	1321	253	17924
430258 INTEREST INCOME - OTHER												2	2
430259 INTEREST INCOME - OTHER												39	39
430290 MISCELLANEOUS	45763	45763	45763	45763	45763	45763	45763	45763	45763	45763	45763	45763	549156
430292 MISCELLANEOUS	15834	15834	15834	15834	15834	15834	15834	15834	15834	15834	15834	15834	191426
430293 MISCELLANEOUS	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	60000
430294 MISCELLANEOUS	13978	13978	13978	13978	13978	13978	13978	13978	13978	13978	13978	13978	147172
430295 MISCELLANEOUS	8678	6551	12537	6551	8022	11659	6551	7108	12023	5801	5775	10466	101722
TOTAL	90903	88818	94745	88797	90256	93827	88761	89254	94220	87993	78144	81723	1067441
GROSS REVENUE													
	90903	88818	94745	88797	90256	93827	88761	89254	94220	87993	78144	81723	1067441
BAD DEBT													
NET REVENUE	90903	88818	94745	88797	90256	93827	88761	89254	94220	87993	78144	81723	1067441
PLANT													
634310 PLANT R & M	14920	5975			2215	508	1265			10906	2297		14920
634500 PLANT MINOR EQUIP	7416												30582
TOTAL	22336	5975			2215	508	1265			10906	2297		45502
GENERAL													
642370 LEGAL	1987							307				69	2363
642371 ACCOUNTING	495	355	1233	355	1825	355	355	605	355	355	355	355	6998
642701 PROPERTY INSURANCE	8031	8031	8031	8031	8031	8031	8031	8031	8031	8031	12651	3412	96373
642704 INSURANCE - OTHER	4182	4182	4182	4182	4182	4182	4182	4182	4182	3895	3895	3895	49323
642751 REAL ESTATE TAXES	19523	19523	19523	22709	19523	16337	16337	16337	16337	16337	16337	16337	215160
642752 PERSONAL PROPERTY TAXES	1703	1703	1703	1703	1703	1703	1541	1541	1541	1541	1541	1541	19464
642753 EXCISE/FRANCHISE TAXES										100			100
TOTAL	35921	33794	34672	36980	35264	30608	30446	31003	30446	30259	34779	25609	389781
TOTAL OPERATING EXPENS													
	58257	39769	34672	36980	37479	31116	31711	31003	30446	41165	37076	25609	435283
OPERATING MARGIN	32646	49049	60074	51817	52776	62711	57050	58251	63774	46828	41070	56115	632161
OPERATING MARGIN %	35.91 %	55.22 %	63.41 %	58.35 %	58.47 %	66.84 %	64.27 %	65.26 %	67.69 %	53.22 %	52.56 %	68.66 %	59.22 %
PROPERTY & FINANCIAL													
710411 DEPRECIATION BUILDING	27078	27078	27078	27078	27078	27078	27078	27078	27078	27078	27078	27078	324936
710413 DEPRECIATION EQUIPMENT	7006	7925	7677	7677	7795	8315	7240	7240	7240	8245	6605	6605	89570

12MONTOT

04/02/24 16:39

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
710416 DEPRECIATION BLDG IMPROV	3737	4382	4382	4382	4381	4648	4297	4297	4297	4605	4142	4142	51692
710417 DEPRECIATION LAND IMPROV	214	214	214	214	214	214	214	214	214	214	214	214	2568
710500 INTEREST: MORTGAGE	24585	24637	24688	24739	24790	24841	24891	24942	24992	25042	25092	25142	298381
710599 INTEREST: DEFERRED FINAN	670	670	670	670	670	670	670	670	670	649	681	681	8041
TOTAL	63290	64906	64709	64760	64928	65766	64390	64441	64491	65833	63812	63862	775188
NONALLOWABLE													
720360 GAIN/LOSS ON DISP OF ASS	7037			1178		681	676			931			10503
TOTAL	7037			1178		681	676			931			10503
TOTAL NON-OPERATING EX	70327	64906	64709	65938	64928	66447	65066	64441	64491	66764	63812	63862	785691
TOTAL ALL EXPENSES	128584	104675	99381	102918	102407	97563	96777	95444	94937	107929	100888	89471	1220974
PRE TAX PROFIT	37681	15857	4636	14121	12151	3736	8016	6190	717	19836	22744	7748	153533
Info Only NO UPL \$													
OPERATING MARGIN %	35.91 %	55.22 %	63.41 %	58.35 %	58.47 %	66.84 %	64.27 %	65.26 %	67.69 %	53.22 %	52.56 %	68.66 %	59.22 %

WEST BRIDGEWATER-SPE

Comparative Balance Sheet
December 31, 2023PAGE 1
04/02/24
16:39

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
CASH				
OPERATING CASH	4,131.95	24,795.18	22,148.10	2,647.08
TOTAL CASH	<u>4,131.95</u>	<u>24,795.18</u>	<u>22,148.10</u>	<u>2,647.08</u>
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
ALLOWANCE FOR BAD DEBTS				
OTHER ACCOUNTS RECEIVABLE				
A/R - RELATED PARTY	1,986.84	1,986.84	7,486.59	7,486.59-
A/R - RELATED PARTY				<u>1,986.84</u>
TOTAL OTHER A/R	<u>1,986.84</u>	<u>1,986.84</u>	<u>7,486.59</u>	<u>5,499.75-</u>
NOTES RECEIVABLE				
TOTAL A/R & N/R	<u>1,986.84</u>	<u>1,986.84</u>	<u>7,486.59</u>	<u>5,499.75-</u>
SUPPLIES & OTHER CURRENT				
PREPAID PROP INSUR	8,031.34-			
PREPAID OTHER INSUR	4,182.13-	12,546.39	11,683.95	862.44
PREPAID TAXES	19,522.73-			
PREPAID TAXES	<u>1,702.71-</u>			
TOTAL SUPPLIES/OTHER CURRENT	<u>33,438.91-</u>	<u>12,546.39</u>	<u>11,683.95</u>	<u>862.44</u>
TOTAL CURRENT ASSETS	<u>27,320.12-</u>	<u>39,328.41</u>	<u>41,318.64</u>	<u>1,990.23-</u>
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
LAND		590,611.41	590,611.41	
LAND IMPROVEMENTS	3,850.00-	78,088.00	81,938.00	3,850.00-
TOTAL LAND & IMPROVEMENTS	<u>3,850.00-</u>	<u>668,699.41</u>	<u>672,549.41</u>	<u>3,850.00-</u>
BUILDING & IMPROVEMENTS				
BUILDINGS		9,728,457.77	9,728,457.77	
BUILDING IMPROVEMENTS	2,882.90-	1,340,238.29	1,308,320.19	31,918.10
TOTAL BLDGS & IMPROVEMENTS	<u>2,882.90-</u>	<u>11,068,696.06</u>	<u>11,036,777.96</u>	<u>31,918.10</u>
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE	218,825.94-	1,426,206.54	1,582,211.44	156,004.90-
TOTAL EQUIP, FURN & FIXTURES	<u>218,825.94-</u>	<u>1,426,206.54</u>	<u>1,582,211.44</u>	<u>156,004.90-</u>
LEASED PROP UNDER CAP LEASE				

WEST BRIDGEWATER-SPE

Comparative Balance Sheet
December 31, 2023PAGE 2
04/02/24
16:39

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCUMULATED DEPRECIATION				
ACCUM DEPR LAND IMPROVE	3,636.11	74,024.16-	75,307.49-	1,283.33
ACCUM DEPR BUILDINGS	27,077.85-	8,969,748.61-	8,644,814.04-	324,934.57-
ACCUM DEPR BLDG IMPROVE	854.28-	1,030,797.35-	981,987.27-	48,810.08-
ACCUM DEPR EQUIP/FURNIT	226,161.38	1,085,430.88-	1,253,179.57-	167,748.69
TOTAL ACCUMULATED DEPR	201,865.36	11,160,001.00-	10,955,288.37-	204,712.63-
NET PROPERTY & EQUIPMENT	23,693.48-	2,003,601.01	2,336,250.44	332,649.43-
OTHER LONG-TERM ASSETS				
MISC RESTR FND-TAX ESCROW	15,834.17	176,389.02	200,117.84	23,728.82-
MISC RESTR FND-REPLACEMENT RSV	85,951.19-	876,134.03	996,737.65	120,603.62-
MISC RESTR FND-INSURANCE ESCRO	13,977.60	100,546.21	49,754.25	50,791.96
MISC RESTR FND-MISC ESCROW	4,243.58	41,104.21	40,934.11	170.10
MISC RESTRICTED FUNDS			5,512.41	5,512.41-
TOTAL OTHER ASSETS	51,895.84-	1,194,173.47	1,293,056.26	98,882.79-
LONG-TERM A/R				
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	51,895.84-	1,194,173.47	1,293,056.26	98,882.79-
INTERCOMPANY				
TOTAL ASSETS	102,909.44-	3,237,102.89	3,670,625.34	433,522.45-

WEST BRIDGEWATER-SPE

Comparative Balance Sheet
December 31, 2023PAGE 3
04/02/24
16:39

0007

ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	1,986.84	1,986.84		1,986.84
A/P MONTH END ACCRUAL			7,486.59	7,486.59-
A/P-RELATED PARTY	48,887.42-	80,505.18	188,858.25	108,353.07-
TOTAL ACCOUNTS PAYABLE	46,900.58-	82,492.02	196,344.84	113,852.82-
ACCURED SALARIES				
ACCURED OTHER EXPENSES				
INCOME TAXES				
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
MORTGAGE PAY	7,409.96	232,032.59	224,622.63	7,409.96
TOTAL CURRENT MATURITIES	7,409.96	232,032.59	224,622.63	7,409.96
TOTAL CURRENT LIABILITIES	39,490.62-	314,524.61	420,967.47	106,442.86-
LONG TERM DEBT				
MORTGAGE PAY	26,408.22-	8,826,648.69	9,058,681.28	232,032.59-
DEFERRED FINANCING		130,248.23-	130,248.23-	
ACCUMULATED DEFERRED FINANCING	670.46	14,897.79	6,852.36	8,045.43
TOTAL LONG-TERM DEBT	25,737.76-	8,711,298.25	8,935,285.41	223,987.16-
DEFERRED INCOME TAXES & OTHER				
LCM DUE TO/FROM - MANAGED	0.35-	0.35-	14.79-	14.44
TOTAL DEF TAXES & OTHER	0.35-	0.35-	14.79-	14.44
PRTRN'S CAP/STCKHLDRS EQUITY				
CONTRIBUTED CAPITAL		813,148.33	813,148.33	
CONT CAPITAL-F.L. PRESTON		3,147,780.91	3,052,312.02	95,468.89
CONT CAPITAL-DEVELOPERS INV CO		13,030.48	12,066.15	964.33
WITHDRAWALS		4,536.00-	4,536.00-	
WITHDRAWALS-F.L. PRESTON		320,677.52-	275,132.57-	45,544.95-
WITHDRAWALS-DEVELOPERS INV CO		2,489.24-	2,029.19-	460.05-
EARNED CAPITAL/RET'D EARNINGS		9,281,441.49-	9,281,441.49-	
Y-T-D NET INCOME (LOSS)	37,680.71-	153,535.09-		153,535.09-
TOTAL PRTRN/CAP/RET EARNINGS	37,680.71-	5,788,719.62-	5,685,612.75-	103,106.87-
TOTAL LIABILITIES & EQUITY	102,909.44-	3,237,102.89	3,670,625.34	433,522.45-